SERGEY POLYANSKIY

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KEY SKILLS

'HR Leader with Digital Mindset': driving HR agility, capability building, change management, HR digital, talent management, talent attraction and employer brand

CAREER

Aug 1998 JT-International (JTI) Leading international tobacco manufacturer (Camel, Winston, B&H, Mevius and other brands), to Present \$10'490 million revenue, 400 offices, 50'000 employees Nov 2019 to **GLOBAL AGILE OPERATIONS LEAD** People & Culture Present Reports to global CHRO and a member of HR Leadership Team Responsible for setting up agile capabilities in HR and establishing a global HR Agile Pool Geneva Global Headquarters / team as enabler of JTI HR transformation Leading HR Agile team of 30 peope, who are responsible for strategic HR projects and business partnering activities for JTI global HQ and corporate functions Setting up agile capabilities as part of business transformation: organization, people, methods, agile culture etc. Management of strategic HR portfolio and facilitating strategic prioritization discussions as part of Single Development Agenda in line with business strategy. Sep 2016 to **GLOBAL TALENT MANAGEMENT DIRECTOR** Feb 2019 Corporate HR Secured global talent strategy and ensured talent pipeline in line with business strategy Geneva Global Lead talent agenda and established global standards: Talent Identification, Talent Reviews, Employee Development, Career Progression, Succession Planning, Placement Headquarters Leadership development: competency model, executive education, customized leadership programs, global mentoring and coaching frameworks Owned global Learning & Development portfolio Owned employee global assessment portfolio and enrollment process Managed HR Academy as a vehicle of global HR Capability building Secured organizational deployment and change management for Talent Management across the globe Business Owner of global Talent platform based on Success Factors Oct 2014 to **HR DATA & INFORMATION SERVICES DIRECTOR** Sep 2016 Corporate HR Owned several areas within Corporate HR: JTI Employer Brand: introduced global Employer Brand strategy and Employer Value Geneva Global Headquarters proposition, developed communication concept to position JTI as a Top Employer. Secured global external certifications and social media presence Talent Attraction: introduced global framework for Talent Attraction and optimized talent acquisition model leveraging various channels: social media, centralized search, videointerviewing HRIS: business owner of global HR technologies (SAP, e-Recruitment) and HR toolbox Introduced HR Analytics concept, secured global HR data quality Led HR change Management and communications initiatives Oct 2010 to HR BENEFITS REALIZATION PROGRAM DIRECTOR Oct 2014 Corporate HR Led a global HR transformation program: SAP HR Functionality roll-out, Global e-Geneva Global Recruitment, Change Management, HR Process Alignment, Communication Headquarters

Oct 2008 to

Introduced integrated Talent Management suite (processes and supporting functionalities for Performance management, Skills, Learning, Succession Management etc.)

CENTER OF EXCELLENCE BUSINESS LEAD (HR and CORPORATE FUNCTIONS) Oct 2010 IT function

Geneva Global Headquarters

- Designed and build 'Center of Excellence' organisation for HR and corporate support functions that governs business processes on IT side
- Governed SAP HR implementation: extension of functionality and global system roll-out -\$40 million investment
- Initiated and led audit of JTI HR processes and systems and introduced extensive

improvement plan resulting into 3 year Benefit Realization program

Jan 2007 to GLOBAL IT SHARED-SERVICES DIRECTOR

Oct 2008 IT Function

Head of global service organisation operating as internal business unit and responsible for

customer, SAP, Siebel and IT support to JTI employees worldwide - 120 FTE

Ultimately responsible for strategy, service operations, HR, finance and service delivery of the

Global Service Desk:

 \circ call-center (support in 17 languages), 2^{nd} level consultancy for SAP and Siebel/CRM,

Service request management

3 centers reporting: St.Petersburg, Montreal, Kuala-Lumpur

Oct 2002 to REGIONAL DIRECTOR, GLOBAL SERVICE DESK, EUROPE/CIS/ME/AFRICA REGION

Jan 2007 IT Function

Head of St.Petersburg center

St.Petersburg • Rolled-out Global Service Desk concept worldwide

Built St.Petersburg support hub from scratch (operations, HR, processes, infrastructure)

Feb 2001 to SYSTEMS INTEGRATION MANAGER, RUSSIA AND BELARUS

Oct 2002 IT Function

Moscow

Aug 1998 to IT CUSTOMER SUPPORT SUPERVISOR

Feb 2001 IT Function

St. Petersburg

Oct 1997 to "Russian Connection" Executive Search St.Petersburg

Aug 1998 RECRUITER
• IT Specialist Recruitment

St.Petersburg • Administration of the local network and HR database

QUALIFICATIONS

2007-2019 <u>IMD, INSEAD , ASHRIDGE – VARIOUS LEADERSHIP PROGRAMS</u>

2007 MASTER OF BUSINESS ADMINISTRATION

Warwick Business School, University of Warwick, UK

Distinction

1998 MASTER IN INFORMATION MANAGEMENT

St.Petersburg University of Electrical Engineering (LETI)

Distinction

ADDITIONAL INFORMATION

Languages: • English – Advanced (CAE)

French - Advanced (C1)

• German – Fair

Russian - Native

Citizenship: • Russia citizenship

"C" permit in Switzerland, in the process of naturalization

• Born on June 28, 1975

Data: • 3 Kids

• Hobbies: Piano, Sports, Hiking, Art Nouveau Architecture

References: • Available upon request